

SECRET

CURRICULUM COUNCIL (CC) BRIEFING OF DDS  
27 May 1971

I. The Objectives of the CC:

A. To assure a high quality of training in a sequence that will assist management in planning career development, timely preparation for specific assignments and professional growth of all personnel.

B. To determine what the OTR curriculum should be.

C. To advise on how teaching resources should be organized and allocated.

D. To assure that on-going programs answer today's and future needs and are current substantively as well as in their use of teaching methods.

II. Tasks:

A. Review all OTR courses.

B. Determine the relevance of course content.

C. Identify who needs a given course.

D. Identify and eliminate unnecessary duplication of courses.

E. Identify and suggest the development of needed new instruction.

F. Determine the place of instruction; that is, should OTR put it on or should it be done elsewhere.

G. Identify courses and programs -- the goals of which would be achieved more efficiently through advanced educational technology.

H. Assure timely exploitation in all schools of materials or techniques developed in one.

SECRET

SECRET

Approved For Release 2001/07/16 : CIA-RDP78-06362A000100120001-1

III. The Composition of the CC:

A. C/SIWA	Member
B. C/SUS	"
C. C/OS	"
D. [REDACTED]	"
E. C/Component Training	"
F. DDTR	Chairman

25X1A

IV. History of Curriculum Review Needs in OTR:

- Proliferation of courses in '60s.
- Inordinate weight of CTP on courses and schedules.
- Development of across-Directorate courses: Grid, MEDC, AMP, etc.
- Steady increase in use of external training.

V. How the Council Works:

- A. Notebooks
  1. Schedule
  2. Syllabus
  3. Course Report
  4. Student critiques
- B. Review of courses in each school.
- C. Interview of Chief Instructor
- D. Interview of former students
- E. Discussion with customer
- F. Council deliberation with DTR present

Approved For Release 2001/07/16 : CIA-RDP78-06362A000100120001-1

SECRET

SECRET

Approved For Release 2001/07/16 : CIA-RDP78-06362A000100120001-1

25X1A

VI. To Date the CC has Reviewed:

- A. The courses of each School [REDACTED] (Attachments A - D)
- B. EOD training of clericals and professionals.
- C. The matter of control and coordination of guest speakers. (Attachment E)
- D. In detail the OFC, ITC, and IWA and concluded that these three courses of 12 weeks should be reduced to a new 4-week IWA. (Distinction between CT and other professional training.)
- E. Review of subjects recommended by ST personnel as suitable for special seminars in OTR or Agency-wide.
- F. The status of development of the Senior Seminar.

VII. The CC has recommended and described training "ladders" or tracks (the Department of State refers to its ladders as "cones") for each Directorate -- to follow the IWA. (Attachment F)

Courses of Ladder:

- Core
- Across-Directorate
- "PEG"
- Basic Skills

VIII. Pending Review and Inquiries - A Sample

- A. The AIS - MEDC
- B. Decisions and recommendations re clerical training
- C. Management Courses -- positioning of the Grid on ladders.
- D. Status report on the Senior Intelligence Seminar

Approved For Release 2001/07/16 : CIA-RDP78-06362A000100120001-1

SECRET

SECRET

E. The synchronization of external training -- with the OTR curriculum.

F. Course Reports -- need and validity

G. OTR seminar subjects -- continue review

H. Use of administrative instructions in course

I. Review of the Language School programs

25X1A

Attachments:

- A. [REDACTED]
- B. Operations School
- C. School of Intelligence and World Affairs
- D. Support School
- E. Guest Speakers
- F. Ladders

SECRET

25X1A

Approved For Release 2001/07/16 : CIA-RDP78-06362A000100120001-1

Next 1 Page(s) In Document Exempt

Approved For Release 2001/07/16 : CIA-RDP78-06362A000100120001-1

Recent Developments

1. High Risk of Capture is now regularly scheduled bi-weekly for staff officers and as required for selected staff agent and contract agent personnel.
2. Operations School maintains a capability to offer special courses as requested such as the European Operations Course.

25X9

Courses Presently Offered

	<u>Length</u>	<u>Frequency</u>
<u>Intelligence and World Affairs</u>	4 weeks	9
<u>Advanced Intelligence Seminar</u>	2 1/2 weeks	4
<u>Intelligence Production</u>	8 weeks	2
<u>Intelligence Research</u>	40 hours	As required
<u>Writing Workshops</u> (Basic, Intermediate, Special)	24 hours	12
<u>Intelligence Briefing</u>	24 hours	5
<u>Reading</u> (contract)	28 hours	As required
<u>Listening</u> (contract)	1 day	As required
<u>Overseas Orientation</u>	2 days	12
<u>Imagery Analysis</u>	8 days	2
<u>Geography -- USSR</u>	18 days	As required
<u>Geography -- China</u>	9 days	3
<u>USSR Survey</u>	2 weeks	2
<u>China Familiarization</u>	1 week	6
<u>Latin America Seminar</u>	3 days	5

Other Functions of SIWA

1. Organization and management of special executive programs (Brookings, State Senior Seminar, NSA Senior courses, JCS-DIA).
2. Briefing -- [REDACTED] is OTR briefing officer.
3. [REDACTED] -- about 60 per year.
4. Provision of guest speakers to other US government training activities -- about 125 per year (DIS, FSI, IPA, Fort Holabird).

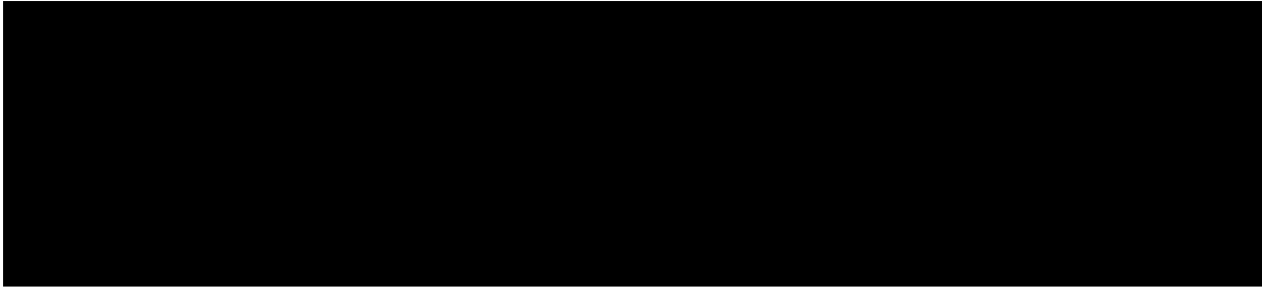
Recent Developments

1. Merger of Introduction to Intelligence (two weeks) and Introduction to Communism (two weeks) into one four-week Intelligence and World Affairs course -- for all entering professionals (including CTs).
2. Entry into current Intelligence Production Course of six junior officers from DDI. This is a break-through -- the first time non-CTs have been in this course. We hope to develop it into the DDI equivalent of Basic Operations Course.
3. Extension of AIS from 10 to 12 days -- plus several days [REDACTED]

SECRET

Current Strength

25X9



Courses Presently Offered

	<u>Length</u>	<u>Frequency</u>
Field Finance and Logistics	3 wks	6
Administrative Procedures	1 wk	11
Support Services Review: T&H	1 wk	6
Clerical Induction	1 wk (3 wks max.)	52
Clerical Orientation	4 days	51
Clerical Refresher	4 wks (pt)	10
Midcareer	6 wks	4
Managerial Grid	1 wk	3
Management	1 wk	5
Supervision	1 wk	5
Advanced Management (Planning)	1 wk	6
Senior Management Seminar (Planning)	1 wk	2

Other Functions of SUS

1. Tutorials (FF&L and AP) as required - 13 in FY 71.
2. Experimental Groups (Typing and Shorthand for "Inner City" recruits.)
3. Conduct exercises and training using DELPHI technique.

Recent Developments

Accomplishments

1. Two Performance Appraisal Workshops for Office of Logistics.
2. Administrative support for two Microfilm Information Systems Seminars.
3. Special course in Type II Property Accounting for [redacted] personnel.
4. Administrative support for Effective Briefing Course.
5. Managerial Grid opened to supervisors at all grade levels.

25X1A

"In the Mill"

1. Course for Project Officers re Contract Overruns (estimated for Oct 1971).
2. Course for personnel preparing cables under ACT-1 system (in early planning stage)
3. DELPHI exercises: 1 for the CS (spring-summer); 1 for OTR (spring-summer) 1 for the Senior Intelligence Seminar (fall).
4. Design of short courses on Management Science topics (fall).
5. Request for rental of computer terminal for use with #3 and #4 above.
6. Termination of the SMS(P) (end of FY 71).

SECRET



The responsibilities of the OTR Guest Speaker Coordinator are to:

1. Establish and maintain a central file of all guest speakers, both internal and external, who participate in OTR-conducted courses and programs. Agency employees currently on duty in the Office of Training are excluded.
2. Coordinate with the School Chiefs and [REDACTED] the scheduling of guest speakers, Agency and non-Agency, who participate in OTR-conducted courses and programs.
3. Establish and maintain a guest speaker subject file for use by all OTR components.
4. Provide biographic data on guest speakers.
5. For all external speakers, collect and provide information on special handling and contact procedures, fees paid, security approval, contract arrangements if any, and evaluation of speaker's effectiveness.
6. Advise the Schools and [REDACTED] of conflicts in scheduling high-level guest speakers, excessive use of a guest speaker, duplication of presentations, inappropriate speaker for the subject, and guest speaker effectiveness.
7. Provide an advance weekly list of high-level guest speakers and periodic reports, as required, on guest speakers used in OTR courses and programs.
8. Coordinate with the CIA representatives at the National War College, National Interdepartmental Seminar, Defense Intelligence School, Army War College, Navy War College, and the JFK Center at Fort Bragg the scheduling of Agency employees who are to speak at these installations.
9. Coordinate with the OTR Briefing Officer the scheduling of Agency employees who are to speak at non-Agency organizations.

25X1A

25X1A

25X1A

OFFICE OF TRAINING

OTR Notice  
No. -71

May 1971

SUBJECT : Guest Speakers in Courses and Programs Conducted by the  
Office of Training

RECISSION: Para 2 and 3, OTR Notice No. 5-68, High-Level Guest  
Speakers in OTR Courses, dated 16 Feb. 1968

1. This notice establishes procedures for coordination of Agency employees and non-Agency personnel who participate in OTR's courses and programs as guest lecturers, panelists, or leaders of seminars, discussions or workshops. For purposes of this notice, an Agency employee is one not currently on duty in the Office of Training.

2. The OTR Guest Speaker Coordinator will establish and maintain a central file of all OTR's guest speakers, both internal and external. He will be responsible for coordinating the scheduling of guest speakers and providing information on them to the DTR and all OTR components.

3. School Chiefs and [REDACTED] will be responsible for informing the Guest Speaker Coordinator of the intent to schedule a high-level agency guest speaker, or any external speaker before making any contacts. See the attachment to this Notice for the identification of "high-level" guest speakers by position. The Chief Instructors, after arrangements have been made with the Coordinator, will be responsible for inviting the guest speaker and for any arrangements associated with his participation. The Chief Instructor will also obtain any required biographic data and will make it available to the Coordinator for his files. School Chiefs and the [REDACTED] will also be responsible for informing the Coordinator when a high-level Agency or external speaker's schedule is confirmed. The Coordinator must also be advised of any changes in the schedule. The OTR Briefing Officer will notify the Coordinator of Agency employees scheduled to participate in non-Agency programs.

25X1A

25X1A

25X1A

C O N F I D E N T I A L

C O N F I D E N T I A L

Approved For Release 2001/07/16 : CIA-RDP78-06362A000100120001-1

4. For all external speakers and for all "first-time" Agency speakers, a "Guest Speaker Card" (example attached) will be prepared by the course instructor and sent to the Coordinator as soon as possible after a speaker's presentation. It should be prepared on any Agency guest speaker whenever a significant change occurs in the speaker's subject or his speaking effectiveness.

25X1A

5. The School Chiefs and [REDACTED] will be responsible for forwarding to the Coordinator one copy of the final course schedule for any course which has used a guest speaker. They will also ensure that final schedules accurately list the guest speakers.

6. CIA representatives at the National War College, National Interdepartmental Seminar, Defense Intelligence School, Army War College, Naval War College, and the JFK Center at Fort Bragg will notify the Coordinator of all Agency employees scheduled to speak at their respective installations.

HUGH T. CUNNINGHAM  
Director of Training

Att. (2)

C O N F I D E N T I A L

Approved For Release 2001/07/16 : CIA-RDP78-06362A000100120001-1

~~CONFIDENTIAL~~

Identification of High-Level Guest Speakers by Position

The Director and Deputy Director of Central Intelligence

The Executive Director-Comptroller

Heads of Offices attached to the Office of the DCI

Deputy to the DCI for National Intelligence Programs Evaluation

The Deputy Directors for Intelligence, Plans, Support, and  
Science and Technology

An Office, Staff, Service or Center Head in the Intelligence  
Directorate

An Area Division, Functional Division, or Senior Staff Chief in  
the Plans Directorate

An Office Director in the Support Directorate

An Office or Center Director in the Science and Technology  
Directorate

---

Any deputies to the above mentioned officials

CONFIDENTIAL

SECRET  
(when filled in)

Speaker: \_\_\_\_\_ (Last Name First) Job Title: \_\_\_\_\_

Grade/Rank: \_\_\_\_\_ Fee Paid-special arrangements: \_\_\_\_\_

Course: \_\_\_\_\_

Summary of speaker's subject: \_\_\_\_\_

Comments on speaker's presentation: \_\_\_\_\_

Date of Presentation: \_\_\_\_\_ School: \_\_\_\_\_

Date of External Speaker's Security Approval: \_\_\_\_\_

SECRET  
(when filled in)

SKILLS	DDI	EVENT RELATED-TRAINING
READING WRITING LISTENING BRIEFING CONFERENCE MAP READING TYPING	SENIOR	AREA AND PROBLEM SEMINAR
	MID	SUPERVISORY MANAGEMENT
	AMP	COUNTRY SURVEYS (USSR- CHINA)
		HIGH RISK OF CAPTURE BRFG
	GRID	INT. RESEARCH TECHNIQUES
	IPC	
	IWA	

F

CONFIDENTIAL

SKILLS	DDP	EVENT-RELATED TRAINING
<p>READING</p> <p>WRITING</p> <p>LISTENING</p> <p>BRIEFING</p> <p>CONFERENCE</p> <p>MAP READING</p> <p>TYPING</p>	<p>SENIOR</p>	<p>COS SEMINAR</p> <p>AREA AND PROBLEM SEMINAR</p> <p>COUNTRY SURVEYS (USSR-CHINA)</p> <p>CA OPS SEMINAR</p> <p>S&amp;T</p> <p>SB OPS</p> <p>CHINA OPS</p> <p>SUPERVISORY MANAGEMENT</p>
	<p>MID</p>	
	<p>AMP</p>	
	<p>AOC</p>	
	<p>(COMPONENT TRAINING)</p>	<p>INSTRUCTOR TRAINING COURSE</p> <p>HIGH RISK OF CAPTURE BRFG</p> <div data-bbox="964 968 1321 1339" data-label="Image"> </div>
	<p>GRID</p>	
	<p>BOC</p>	
	<p>IWA</p>	

25X1A

CONFIDENTIAL

CONFIDENTIAL

Approved For Release 2001/07/16 : CIA-RDP78-06362A000100120001-1

SKILLS	DDS	EVENT-RELATED TRAINING
	SENIOR	
	MID	
	AMP	AREA AND PROBLEM SEMINAR
	(COMPONENT TRAINING)	
		INSTRUCTOR TRAINING COURSE
		HIGH RISK OF CAPTURE BRFG
		SUPERVISORY MANAGEMENT
READING	GRID	
WRITING	IWA	
LISTENING		
BRIEFING		
CONFERENCE		FOF
MAP READING		FF&L
TYPING		OO

Approved For Release 2001/07/16 : CIA-RDP78-06362A000100120001-1

CONFIDENTIAL



~~CONFIDENTIAL~~

Approved For Release 2001/07/16 : CIA-RDP78-06362A000100120001-1

SKILLS	S&T	EVENT-RELATED TRAINING
READING WRITING LISTENING BRIEFING CONFERENCE MAP READING TYPING	SENIOR  MID  AMP  (COMPONENT TRAINING)   GRID  IWA	AREA AND PROBLEM SEMINAR  SUPERVISORY MANAGEMENT   HIGH RISK OF CAPTURE BRFG

Approved For Release 2001/07/16 : CIA-RDP78-06362A000100120001-1

~~CONFIDENTIAL~~